

## C. Exhibit Index

- 2.1 Letter Agreement (including the form Asset and Share Purchase Agreement to be entered into by and among Calgon Carbon Corporation, Calgon Carbon Investments, Inc., CECA, S.A., Arkema S.r.l, Arkema Shanghai Distribution Co Ltd and ARKEMA FRANCE), dated April 14, 2016, incorporated herein by reference to Exhibit 2.1 to the Company's Current Report on Form 8-K filed April 14, 2016 (File No. 001-10776).
- 2.2 Asset and Share Purchase Agreement by and among CECA, S.A., Arkema S.r.l, Arkema Shanghai Distribution Co Ltd, Arkema France, Chemviron France SAS and Calgon Carbon Corporation dated July 25, 2016, incorporated herein by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed July 29, 2016 (File No. 001-10776).
- 2.3 Amendatory Agreement in respect of Asset and Share Purchase Agreement by and among CECA, S.A., Arkema S.r.l, Arkema Shanghai Distribution Co Ltd, Arkema France, Chemviron France SAS, Calgon Carbon Corporation, Calgon Carbon (Suzhou) Co., Ltd. and Chemviron SPRL, dated November 2, 2016, incorporated herein by reference to Exhibit 2.2 to the Company's Current Report on Form 8-K filed November 8, 2016 (File No. 001-10776).
- 3.1 Restated Certificate of Incorporation, incorporated herein by reference to Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2009, filed on August 7, 2009 (File No. 001-10776).
- 3.2 Amended and Restated By-laws of the Company, incorporated herein by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed December 19, 2011 (File No. 001-10776).
- 4.1 Form of Senior Debt Indenture, incorporated herein by reference to Exhibit 4.3 to the Company's Automatic Shelf Registration Statement on Form S-3ASR filed May 7, 2013 (File No. 333-18840).
- 4.2 Form of Subordinated Debt Indenture, incorporated herein by reference to Exhibit 4.4 to the Company's Automatic Shelf Registration Statement on Form S-3ASR filed May 7, 2013 (File No. 333-18840).
- 10.1\* Calgon Carbon Corporation Amended and Restated 2008 Equity Incentive Plan, incorporated herein by reference to Exhibit A to the Company's Definitive Proxy Statement on Schedule 14A filed March 25, 2014 (File No. 001-10776).
- 10.2\* Form of Restricted Stock Agreement for Non-Employee Directors, incorporated herein by reference to Exhibit 10.2 to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2015, filed on February 26, 2016 (File No. 001-10776).
- 10.3\* Form of Restricted Performance Stock Unit Agreement, incorporated herein by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed February 18, 2016 (File No. 001-10776).
- 10.4\* Form of Restricted Stock Agreement, incorporated herein by reference to Exhibit 10.4 to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2015, filed on February 26, 2016 (File No. 001-10776).
- 10.5\* Form of 2008 Equity Incentive Plan Agreement for Non-Statutory Stock Options, incorporated herein by reference to Exhibit 10.5 to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2015, filed on February 26, 2016 (File No. 001-10776).
- 10.6\* 1993 Non-Employee Directors' Stock Option Plan, as amended, incorporated herein by reference to Exhibit 10.3 to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2005, filed on March 30, 2006 (File No. 001-10776).
- 10.7\* 1997 Directors' Fee Plan, as amended, incorporated herein by reference to Exhibit 10.4 to the Company's Annual Report on Form 10-K filed for the fiscal year ended December 31, 2005, filed on March 30, 2006 (File No. 001-10776).
- 10.8\* 1999 Non-Employee Directors' Phantom Stock Unit Plan, as amended, incorporated herein by reference to Exhibit 10.2 to the Company's Annual Report on Form 10-K filed for the fiscal year ended December 31, 2005, filed on March 30, 2006 (File No. 001-10776).
- 10.9\* Offer Letter by and between Calgon Carbon Corporation and Randall S. Dearth dated June 26, 2012, incorporated herein by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed June 27, 2012 (File No. 001-10776).
- 10.10\* Director Compensation Letter by and between Calgon Carbon Corporation and Randall S. Dearth dated June 26, 2012, incorporated herein by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed June 27, 2012 (File No. 001-10776).
- 10.11\* Employment Agreement by and between Calgon Carbon Corporation and Randall S. Dearth dated December 18, 2015 and effective January 1, 2016, incorporated herein by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed December 22, 2015 (File No. 001-10776).
- 10.12\* Employment Agreement between Calgon Carbon Corporation and Robert Fortwangler dated December 18, 2015 and effective January 1, 2016, incorporated herein by reference to Exhibit 10.4 to the Company's Current Report on Form 8-K filed December 22, 2015 (File No. 001-10776).
- 10.13\* Employment Agreement between Calgon Carbon Corporation and Stevan R. Schott dated December 18, 2015 and effective January 1, 2016, incorporated herein by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed December 22, 2015 (File No. 001-10776).